

Erasmus+

**Implementation of ERASMUS+
Capacity Building Projects:
Management, Coordination,
Budget and Financial Reporting**

**Belén Enciso, project officer,
EACEA**



CONGRATULATIONS!



YOUR CBHE PROJECT



Your proposal

10%

Your project environment

90%

Different

- Individuals (/personalities)
- Countries (/cultures, currencies, languages, time zones)
- Legal **requirements**
- Institutional **constraints**

Outline

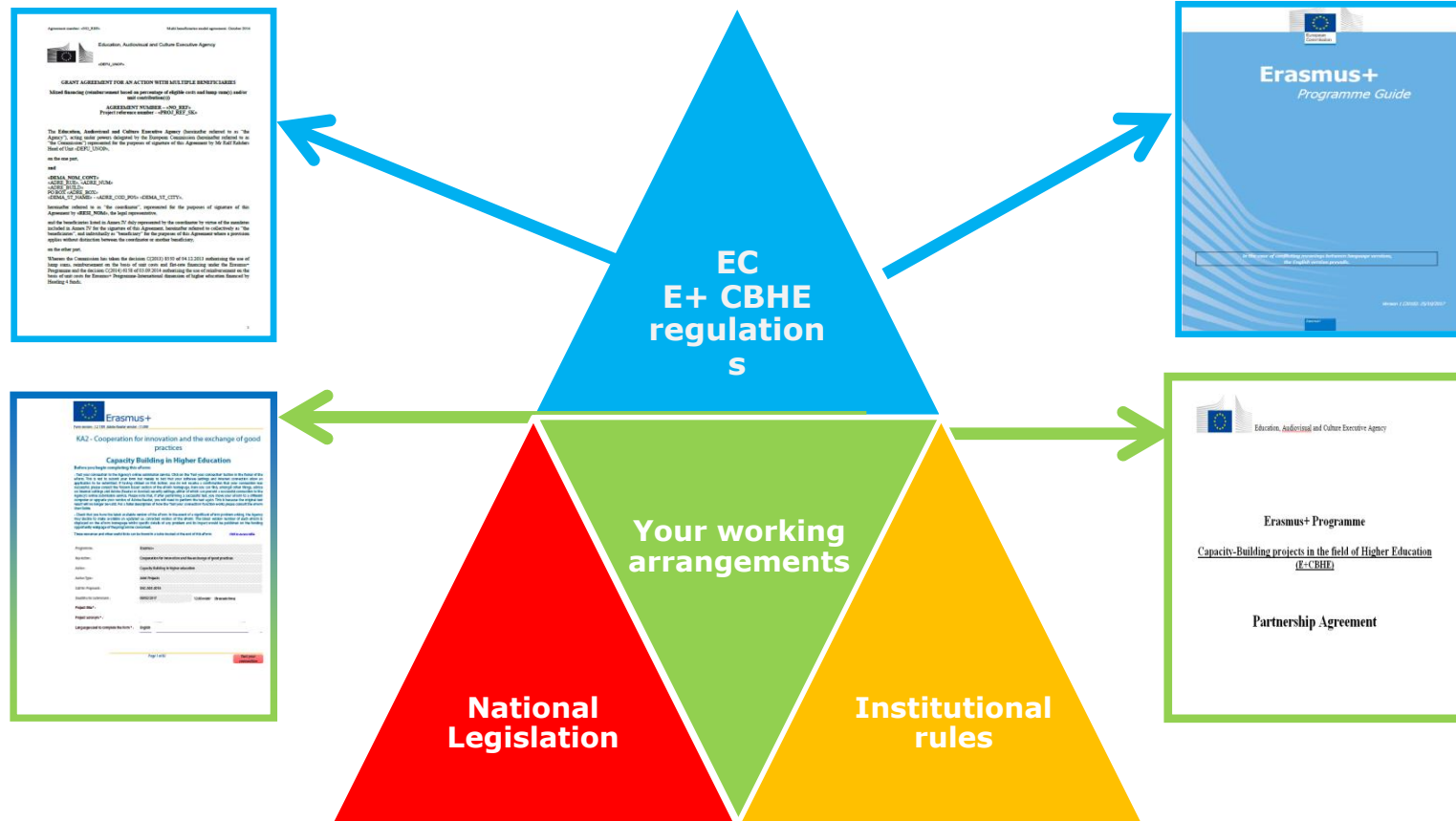
- 1. Project Management**
- 2. Changes to the Agreement**
- 3. Monitoring**
- 4. Budget : basic principles**
- 5. Budget : reporting rules**
- 6. Reporting**
- 7. Dissemination and visibility**

Project Management Your Grant Application



- Is the basis of your **partnership cooperation**
- Forms **part of your Grant Agreement** (Annex I)
- Its implementation has to be **compliant with the three levels** of external rules / regulations

2. Regulatory Framework



Changes to the Agreement

Administrative changes

- Address, Legal name, Legal representative, Bank Account, etc.

Operational changes

- Work programme, equipment, eligibility period
- Partnership (withdrawal, addition, replacement)
- Budget: 10% rule

How to proceed

- Inform coordinator asap, who will in turn inform the Agency
- The Agency will ask for supporting documents
- If the change is accepted: an amendment will be carried out if needed
- At the latest 1 month before the project's end date

Eligibility of activities

Beware!



Do not assume that all the activities in your project application are automatically eligible.

Before taking any action, **please verify first** that there are no doubts of eligibility on the specific activity

Project Management

Clarify the roles and know the rules

Coordinator

- **Oversees the implementation** of activities
- **Manages the funds** and ensures the **respect of CBHE rules**
- **Central communication point** with project partners and external stakeholders
- In **regular contact** with the EACEA (through the project officer)
- Submits **interim and final reports and requests for payment** to EACEA

Partners

- **Implement activities** under their responsibility
- **Support the coordinator** (e.g. providing information and supporting documents for reporting on time!)
- **Work in full transparency** with the coordinator (inform of any changes / delays)
- **Contribute to the dissemination** of the project results in their organisation, community and/or region

Project Management Partner Country Partners

Are **responsible for:**



Enhancing Project results **relevance / added value**

Raising awareness & disseminating results

Involving **target groups and local stakeholders**

Respecting national requirements / **legal constraints**

Ensuring implementation and sustainability of the project results



Inter-institutional cooperation projects
Only **organisations** can be beneficiaries

Project Management

Partnership/cooperation agreement

➤ **Mandatory**

- **To be provided 6 months** after start of project (**joint** or **bilateral** document)

➤ **Covers all aspects of the project:**

- The partners role and responsibilities
- Financial Management
- Project Management and decision-making process
- Project Quality Assurance
- Decision/Conflict resolution mechanisms

➤ **National constraints/legislation**

- National constraints/legislation of the project partners must be taken into account

➤ **Must be negotiated with partners**

Monitoring and support

Desk Monitoring

Monitoring is a management tool and continuous process which aims to help the project in achieving its objectives.

Desk Monitoring > EACEA Each project has an assigned PO

- To support the Project coordinators
- Track the project progress through evaluation of the progress and final report

Monitoring and support

Field Monitoring

Part of the monitoring strategy of EACEA Agency

- Annual Monitoring Plan
- Conducted by NEO/ EU Delegation/ Project Officer
- Countries where NEOs is present:
 - NEO mandate
 - National plan communicated to each NEO

Aim of Monitoring visit

- Check that the project is on track
- Check that partners are fully involved in the project
- Offer support and advice
- Prevent penalties due to weak project implementation

Budget overview

Basic principles

Staff costs	Max 40% of total eligible costs
Equipment	Max 30% of total eligible costs
Sub-contracting	Max 10% of total eligible costs
Travel	No threshold
Costs of stay	No threshold

Budget overview

5 Budget Categories



Staff UC

Travel UC

Costs of Stay UC

Equipment AC

Subcontracting

2 Allocation & Justification Methods

Actual Costs (AC)

Unit Costs (UC)

Other types of costs (ex.: overheads costs, etc.) are not considered for the calculation of the grant.

Co-funding principle

Grant awarded \neq Total costs of the project

Budget overview

Unit costs values mentioned in the **Guidelines: ONLY**
for:

- Budget calculation
- Reporting purposes

Consortium reimbursement mechanisms

- Should be different from the values mentioned in the Guidelines
- Agreed by consortium
- Described in Partnership Agreement

Budget

Supporting documents for unit costs

Budget Headings	Examples of Supporting documents
Staff	<ul style="list-style-type: none"> ▪ Formal employment contract ▪ Staff convention ▪ Time sheets ▪ Agendas & Minutes of the meetings ▪ Attendance / Participant lists ▪ Tangible outputs/products
Travel and Costs of Stay	<ul style="list-style-type: none"> ▪ Individual Mission Report (IMR) ▪ Invoices, receipts, boarding passes ▪ Agendas & Minutes of the Meetings ▪ Attendance / Participant lists ▪ Tangible outputs/products

Budget

Supporting documents for actual costs

Budget Headings	Supporting documents
Equipment	<ul style="list-style-type: none">▪ Invoices▪ Bank statements▪ Tendering procedure: 3 quotations from different suppliers for expenses exceeding 25.000€
Sub-contracting	<ul style="list-style-type: none">▪ Subcontracts▪ Invoices▪ Bank statements▪ Tendering procedure: 3 quotations from different suppliers for expenses exceeding 25.000€

Equipment rules

Equipment purchase limited to HEIs only

- HEIs recognised by Ministry of Education

Changes to the list of equipment

- Possible if well justified
- Must be authorised by Agency

Launch purchase asap

- Tender procedure takes time
- Start using the equipment during the project's lifetime
- Risk of ineligibility of the costs
- No second purchases!

Subcontracting rules

<u>Amount of subcontract</u>	<u>Tasks to perform</u>
Over 10.000 EUR	Ask authorisation to the Agency
Over 25.000 EUR	Tendering procedure <ul style="list-style-type: none">▪ In conformity with national legislation▪ Three quotes at least

Reporting periods:

- 1) From month 1 to 21 (or to 15 for 2-year projects)
- 2) From month 22 (or to 16 for 2-year projects) to end of the project

Reporting requirements:

- 1) Within 2 months from end of reporting 1: progress report
- 2) Within 2 months from end of the project: final report

Payment modalities:

1st pre-financing: 50%

Upon entry into force of the GA ✍

2nd pre-financing: max 40%

Request must be submitted:

- Within 2 months from end of period 1
- *Amount will be 40% of grant awarded or less if actual budget spent is below 70% of 1st pre-financing paid*

balance

At final reporting stage



Exchange rate

1) For beneficiaries with General Accounts in a currency other than the EURO: the average rates in accordance with Art. I.4.6 of the Grant Agreement should be applied following the applicable reporting period:

Reporting period 1 = average rate from month 1 until end of reporting period 1

Reporting period 2 = average rate from 1st month of reporting period 2 until the end project eligibility period

2) General accounts in EURO: usual practices of your institution



Dissemination and visibility

Visual identity – requirements

LOGO

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...added to the inner pages of the **publications** and **studies** written with support from the European Commission!

It is a MUST!

The Agency may apply a 20% reduction of the grant initially provided for (Article II.7)

QUESTION NOT ANSWERED?
Please contact the E+CBHE team

**[EACEA-EPLUS-CBHE-
PROJECTS@ec.europa.eu](mailto:EACEA-EPLUS-CBHE-PROJECTS@ec.europa.eu)**

**Don't forget to mention
your project number!**

